

**MINUTES OF A MEETING OF THE STRATEGY COMMITTEE: SECONDARY CARE TRANSFORMATION BOARD  
HELD ON WEDNESDAY, 2 MAY 2017 AT 9.00AM  
IN THE THQ BOARDROOM**

PRESENT	2017							
	02 05							
Robert Armstrong - WWL, Chair	√							
Andrew Foster - WWL, CEO	√							
Richard Mundon – WWL, Director of Strategy and Planning	√							
Mary Fleming – WWL Director of Operations and Performance	√							
Rob Forster – WWL, Director of Finance	√							
Dr Sanjay Arya – WWL , Medical Director	√							
Pauline Law – WWL, Director of Nursing	√							
Alison Balson – WWL, Director of Workforce	√							
Carole Hudson – WWL, NED	√							
Neil Turner – WWL, NED	√							
Mick Guymer – WWL, NED	√							
Jon Lloyd – WWL, NED	Apois							
Neil Campbell – WWL, NED	Apois							
Christine Parker Stubbs – WWL, NED	Apois							
Tony Warne – WWL, NED	Apois							
Donna Hall – Wigan Council, CEO	√							
Lord Peter Smith – Wigan Council, Leader	√							
Stuart Cowley – Wigan Council, Director of Adult Social Care and Health								
Trish Anderson – WBCCG, CEO	M Iate							
Rebecca Murphy – Healthy Wigan Partnership	√							
North West Boroughs Healthcare NHS FT	Apois							
Bridgewater Community Healthcare NHS FT	Apois							
GP representative	-							
<b>IN ATTENDANCE</b>								
Dave Nunns – WWL, Interim Assistant TB Secretary	√							
Chris Knights – WWL, Project Director	√							
Lynda Hancock – WWL, minutes	√							

**1. COMMITTEE CHAIRS OPENING REMARKS**

R Armstrong welcomed all to the opening meeting of the Strategy Committee – Secondary Care Transformation Board. Introductions were made around the table.

He noted that these would be important meetings given the need for hospital transformation in the context of the GM Theme 3 work and the locality plan. Transformation would only be possible if the Trust worked collaboratively with its partners and, in the spirit of partnership working, he particularly welcomed representatives from stakeholder organisations.

## 2. APOLOGIES

As noted above.

## 3. DECLARATION OF INTERESTS

None declared.

## 4. TERMS OF REFERENCE

The terms of reference were received and noted.

R Murphy, S Arya and R Mundon would liaise to agree an appropriate GP representative to attend the meetings. In terms of the quorum, it was agreed to reduce the requirement for representatives from non WWL bodies from three to two. R Armstrong advised that the Committee would evolve as it went along and the membership could be reviewed at any point. D Nunns would amend the ToR accordingly.

**ACTION: D Nunns to amend the ToR in accordance with Committee agreement**

**R Murphy, S Arya and R Mundon to liaise to agree an appropriate GP representative**

## 5. DISCUSSION ON SECONDARY CARE TRANSFORMATION PLANS

R Mundon noted that WWL had implemented its 'Big 12' schemes. These were schemes which focused on 12 key areas to deliver savings and efficiencies. Whilst many of these were for the Trust to manage internally, there were a few which would require partnership working with local partners. It was felt that this meeting would be the forum for discussion around these projects. These projects included:

- Optimisation of the Leigh Site
- Integration with Primary, Community and Intermediate Care
- Alignment of the Outpatient Clinic Activity as per the Locality Plan
- 24/7 access to Primary Care Services on the WWL site

The Committee joined in discussions around these schemes and the following key points were made:

- Some of these projects, such as the work around outpatient clinics, would have an impact on other services in the community (i.e. GPs) which would need to be carefully considered
- It would be important to look at the maximum use of all estate across the Borough, not just the Leigh site and it would be important not to disadvantage some sections of the local population
- It would be important to undertake more work on clinical pathways
- Use of IT technology would be key

The Committee agreed the need to look at estates, IT and clinical pathways. A Foster, R Mundon and D Hall would consider the appropriate, existing groups to take these points forward on behalf of the Committee.

R Mundon went on to provide an update on Healthier Together. He advised that WWL continued to work with Salford and Bolton on a solution which transferred high risk surgery to Salford. He advised that it would potentially be January 2020 before the first patients began to be transferred. R Mundon noted that WWL were in support of the principle of Healthier Together in terms of achieving better patient outcomes but there were three key areas which WWL continued to push for assurance on and these were around:

- Surgical trainees
- Stranded assets
- The potential for a double ambulance journey

There would potentially be further service changes in future phases of Healthier Together. An update was similarly provided on the GM Theme 3 work.

It would be important to keep all local partners apprised of the ongoing work given the potential impact on the Borough.

**ACTION: A Foster, R Mundon and D Hall to consider the appropriate groups to take forward actions in relation to accelerating work on estates, IT and clinical pathways**

#### **6. ANY OTHER BUSINESS**

There were no further matters for discussion.

R Armstrong thanked all for their attendance at the meeting.

#### **7. KEY SUCCESSES AND RISKS**

Not discussed on this occasion.

#### **8. DATE, TIME AND LOCATION OF THE NEXT MEETING**

10<sup>th</sup> July 2017, 10am, THQ Boardroom.